



NABARD's Experiences on GCF Accreditation Journey



**Peer-to-Peer
Exchange**



Agenda

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GCF Accreditation Process

02

NABARD's Accreditation Journey

03

Institutional Process

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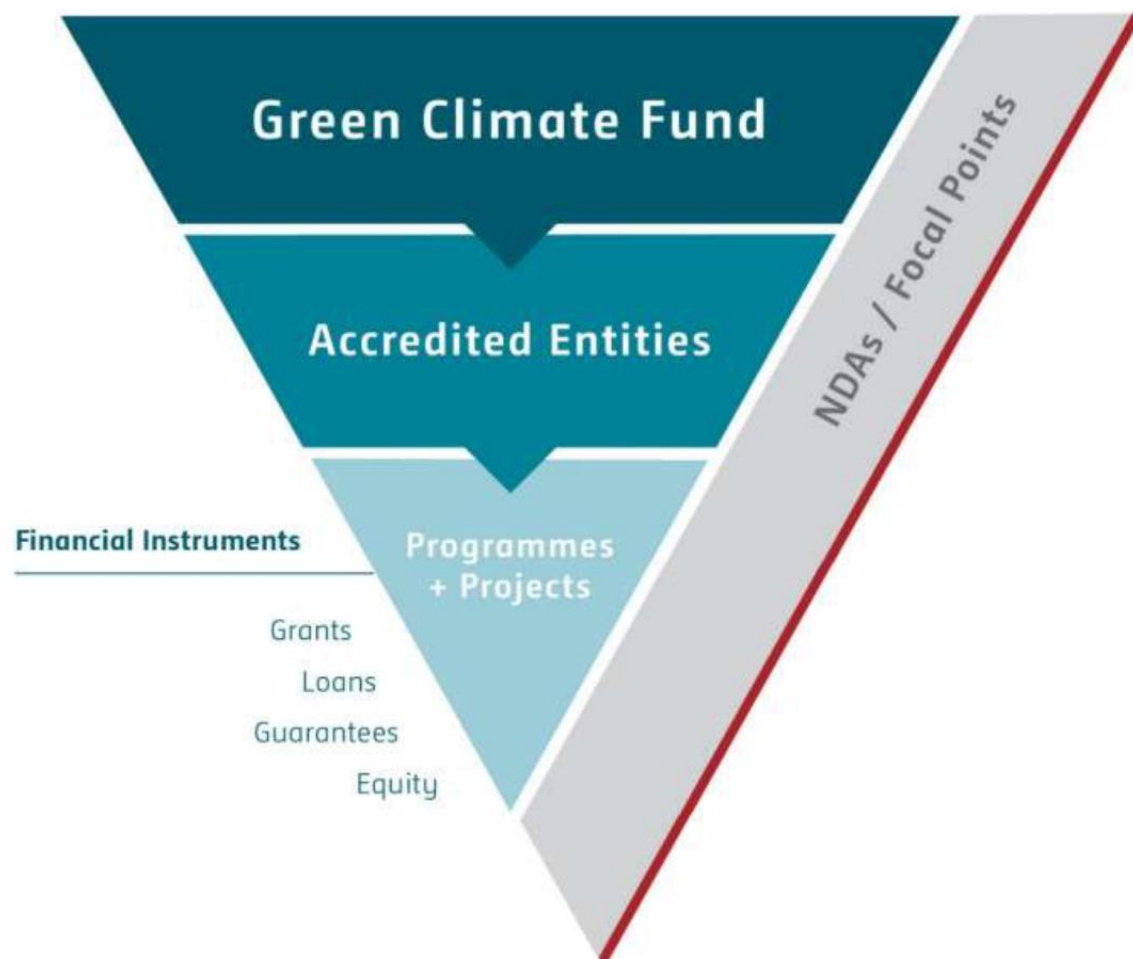
Organizational Change

05

Project Preparation Process



GCF Architecture



- A **developing country** - access resources from GCF through an **Accredited Entity**.
- **Accredited Entities** (AEs) - partner with GCF and developing countries to develop and implement projects
- **Financial Instruments** - grants, contingent grants, concessional loans, equity, guarantees and results-based finance
- **National Designated Authorities (NDAs)** – interface between GCF and country.

Who can apply for accreditation?

All Entities

International, regional, national and sub-national and public and private entities

Access
Modality

Direct access modality: for regional, national and sub-national entities – nominated by NDA

International access modality: for international entities, including UN agencies, multilateral development banks, international financial institutions and regional institutions

GCF's Assessment

- Fiduciary principles and standards
- Environmental and Social safeguards (ESS)
- Gender Policy

Basic fiduciary criteria

- Key administrative and financial capacities
- Transparency and accountability

Specialized fiduciary criteria

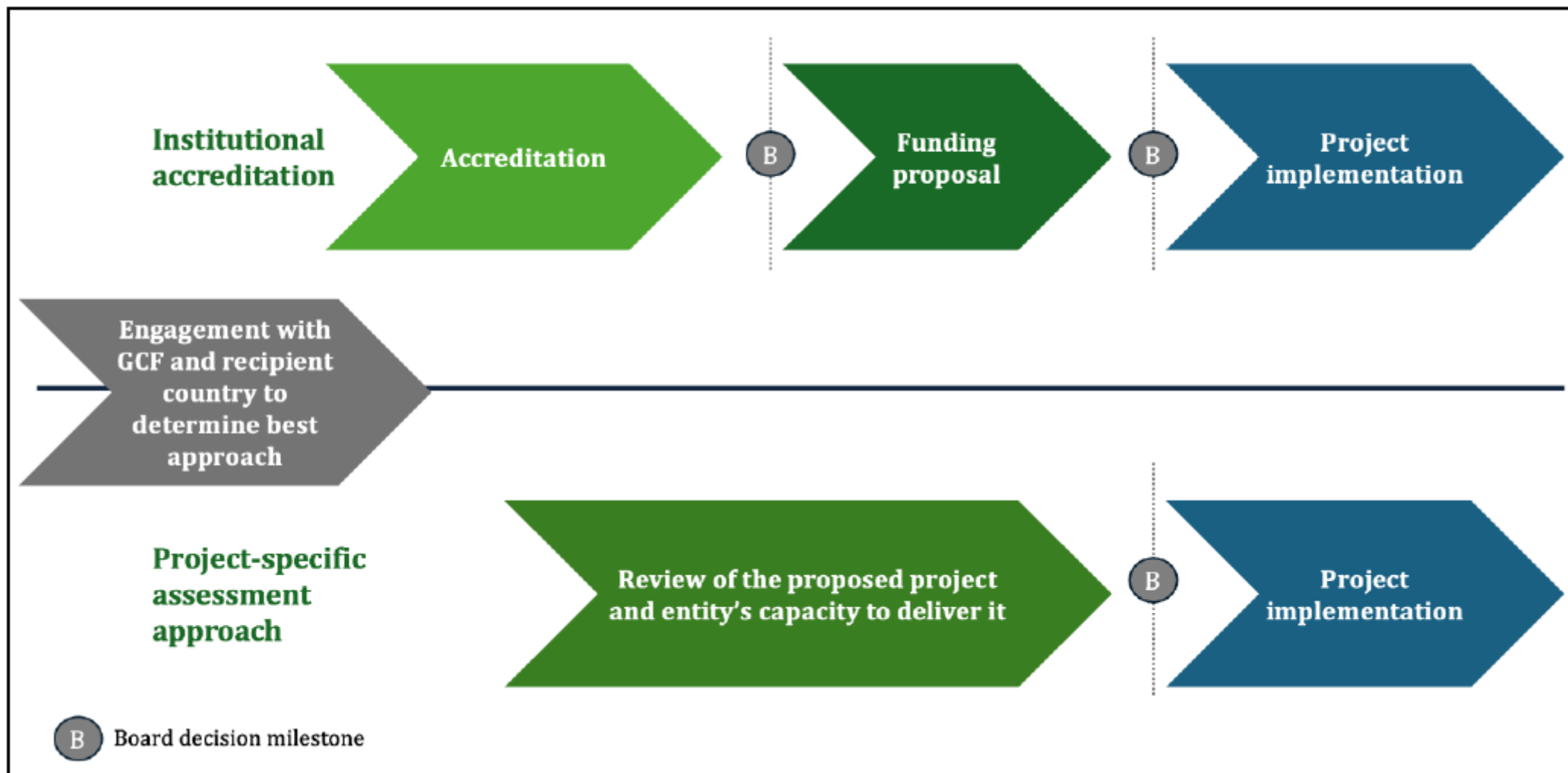
- Project management
- Grant award/funding allocation mechanisms
- On-lending/ blending

Revised Accreditation Framework

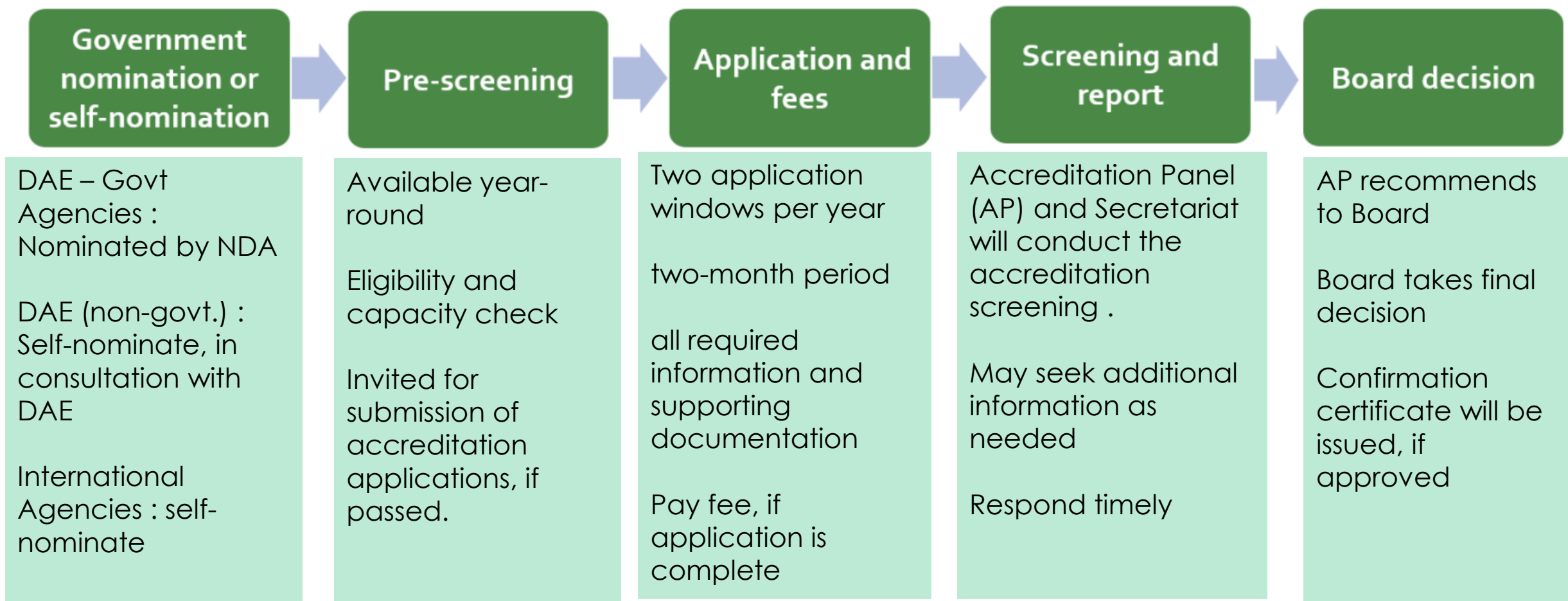
- Adopted in 2025 and effective from 31 October 2025
- Five-step process: nomination/self-nomination → pre-screening → application & fees → screening/review → Board decision.
- Pre-screening is now a mandatory entry point before a full accreditation application.
- Applications are organised into defined windows: two application windows per year, each open for two months.
- Review is designed around institutional readiness, predictability, transparency, efficiency and accountability.
- Accreditation no longer has a fixed term; ongoing monitoring and accountability replace periodic re-accreditation as the general model.



Accreditation Approach of GCF



Accreditation Process



Pre-accreditation preparation support under the country window of the Readiness and Preparatory Support Programme (Readiness Programme)



NABARD's Accreditation Journey

- ❑ Accreditation date
08 Jul 2015
- ❑ AMA execution date
27 Jul 2017
- ❑ AMA effectiveness date
31 Aug 2017
- ❑ Re-accreditation date
19 Oct 2022
- ❑ Amended and restated AMA execution date
01 Nov 2023
- ❑ Amended and restated AMA effectiveness date
07 Aug 2024

NABARD's Accreditation Scope

Size : Large

ESS Category : Category B, I-2

Fiduciary standards :

- Basic,
- Project management,
- Grant award,
- On-lending/blending (Loan),
- On-lending/blending (Equity),
- On-lending/blending (Guarantee)

Institutional Process

1 ORGANISE

Dedicated team + clear ownership

2 PLAN

Accreditation workplan

3 ASSESS

Institutional gap assessment

4 MAP

requirements → existing processes

5 EVIDENCE

Controlled repository + records

6 RESPOND

Clarifications + functional sign-off

A. CONTROL THE WORK

- Formulate a dedicated team for the process.
- Create an accreditation workplan covering requirements, responsible departments, evidence, deadlines and status.
- Conduct the institutional gap assessment before applying.

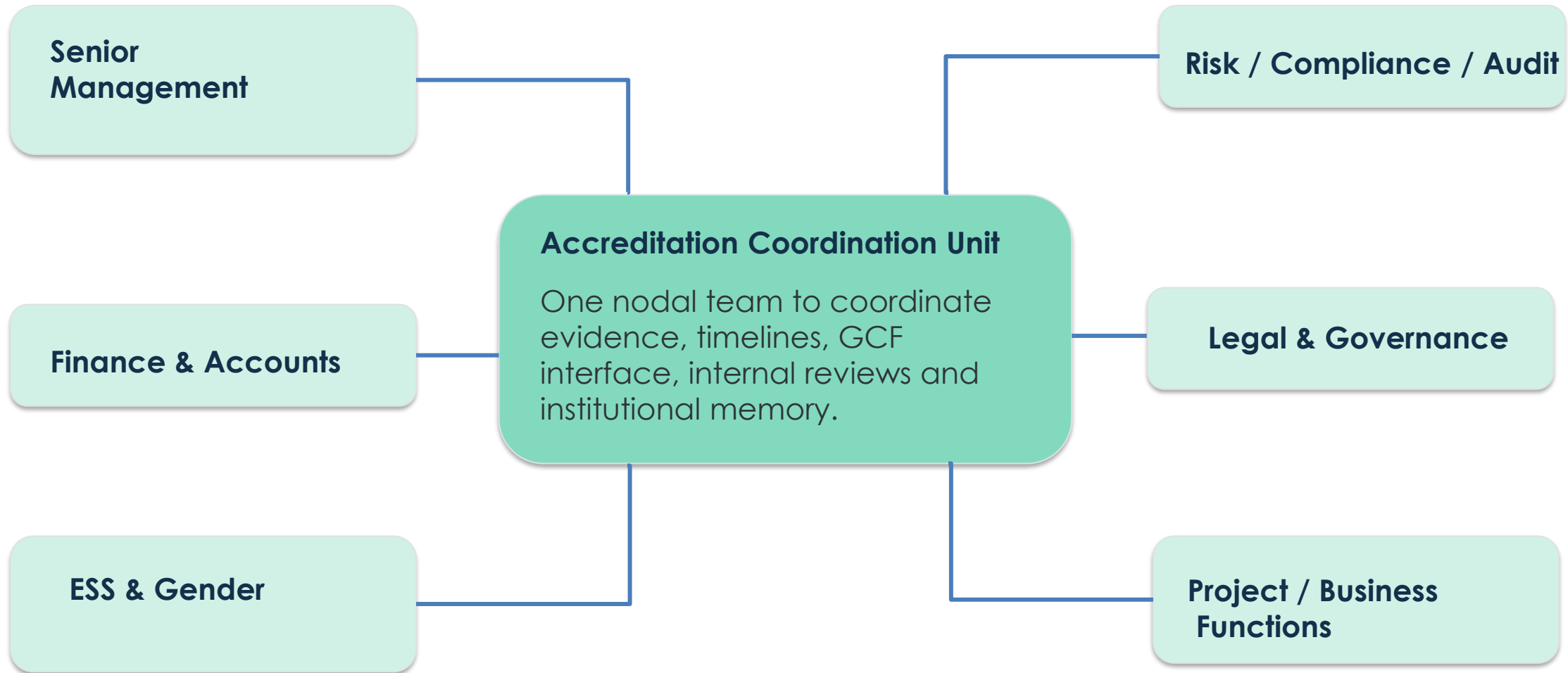
B. BUILD ON WHAT EXISTS

- Map each GCF requirement to an existing institutional policy / process before creating anything new.
- Separate “policy gaps” from “implementation gaps” — they require different actions.

C. CONTROL THE EVIDENCE & RESPONSES

- Maintain a central, version-controlled evidence repository: policies, manuals, approvals, audit reports and sample project records.
- Maintain a question-and-response log for every clarification received from GCF.
- Clear every response with the functional owner and ensure it reflects actual institutional practice.

Composition of Accreditation Team



- ☐ Nominate an accountable senior officer with authority to coordinate across departments.
- ☐ Obtain clear management direction on the intended accreditation scope and strategic purpose.
- ☐ Ensure Board/committee oversight for policies, risk appetite, legal arrangements and material institutional commitments.
- ☐ Embed GCF-related responsibilities into normal governance—not as a parallel “climate project”.
- ☐ Create escalation mechanisms for unresolved cross-departmental issues.
- ☐ Report progress periodically to the top management

Governance principle

Senior management owns the outcome; the nodal team owns coordination; functional departments own compliance.

Board role

Oversight, policy approval, risk and accountability—not day-to-day document preparation.

Avoid

A climate department carrying the entire accreditation burden while control functions remain detached.

Preparing for the Accreditation Panel

- ❖ Expect questions to test whether the institution's stated systems are actually operational.
- ❖ Panel scrutiny may cover fiduciary systems, project management, ESS, gender, governance and specialized financial-intermediation functions, as applicable.
- ❖ Do not respond with policy language alone: provide a clear explanation plus evidence.
- ❖ Where a gap exists, explain the gap, risk, corrective action, responsible owner and expected completion.
- ❖ Use one institutional position—avoid contradictory answers from different departments.

Question

"How do you do this?"

Answer

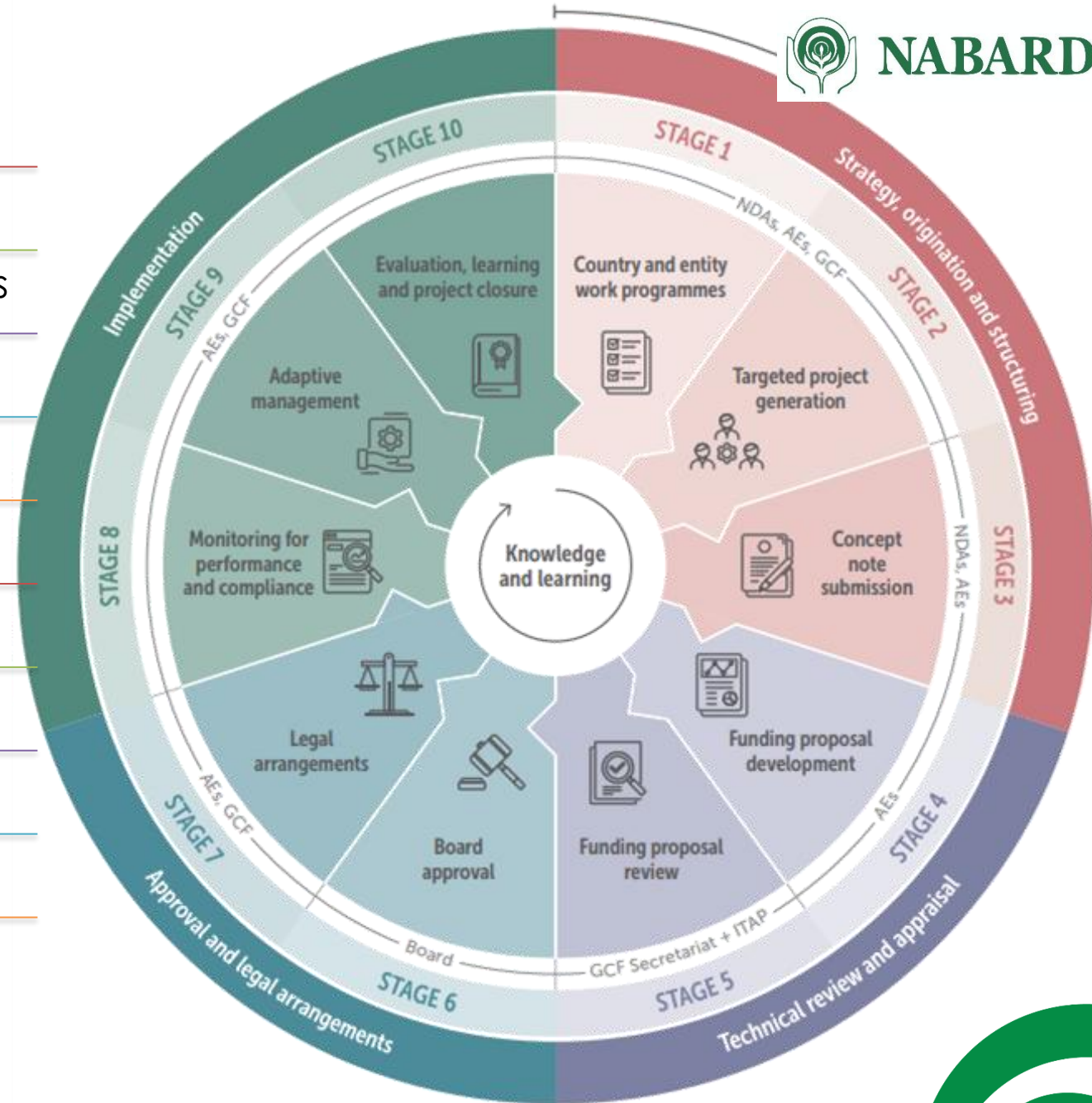
Process + responsibility + evidence

Best evidence

Actual transaction / project / audit
/ committee record

GCF Programming Cycle

1. Country and AE work programmes
2. Targeted generation of projects/programmes
3. Concept note submission
4. Funding proposal development
5. Funding proposal review
6. Board consideration
7. Legal arrangements and post-approval
8. Monitoring for performance and compliance
9. Adaptive management
10. Evaluation, learning and project closure



What Does a “GCF-Ready” Project Look Like?

Climate rationale

- ✓ Clear climate problem & evidence
- ✓ Robust baseline
- ✓ Quantified adaptation / mitigation results

Investment case

- ✓ Six GCF criteria addressed
- ✓ Paradigm-shift pathway
- ✓ Development co-benefits
- ✓ GCF additionality

Financial structure

- ✓ Appropriate GCF instrument
- ✓ Financial / economic analysis
- ✓ Co-financing identified
- ✓ Mobilisation logic

Safeguards & inclusion

- ✓ ESS screening & due diligence
- ✓ Stakeholder engagement
- ✓ Gender assessment/action plan
- ✓ Grievance mechanism

Implementation readiness

- ✓ Clear arrangements
- ✓ Procurement strategy
- ✓ Results framework
- ✓ M&E and risk management

Country ownership

- ✓ NDA engaged early
- ✓ National policy alignment
- ✓ Stakeholder consultation
- ✓ NOL pathway

Final test

Is the project climate-driven, country-owned, financially justified, technically feasible, environmentally & socially sound, and capable of transformational results?

Requirements in the GCF proposal

ADDITIONALITY OF GCF FUNDING

- Why GCF? Additionality component
- Project must co-finance on top of GCF

STRONG CLIMATE RATIONALE

- Climate impact of investment is key
- Scientific evidence to be provided

COUNTRY-DRIVEN APPROACH

- Alignment with nationally determined contributions
- Early country (national designated authority) engagement
- No-objection letter from MOEFCC

COMPLIANCE WITH GCF POLICIES

- Fiduciary standards
- Risk management
- Environment and social safeguards
- Monitoring and evaluation criteria
- Gender policy
- Legal standards

SIX INVESTMENT CRITERIA OF GCF

COMPLETENESS OF DOCUMENTATION

- Feasibility study
- Financial model
- Project timetable
- Gender analysis and action plan
- Environmental studies



Key Messages

Accreditation is an institutional transformation exercise—not a funding application.

Start with a gap assessment and a clear institutional business case.

Secure senior management ownership and create a strong cross-departmental coordination

Demonstrate operational systems and evidence—not policies alone.

Treat ESS, gender, fiduciary controls and risk management as core institutional functions.

Decide accreditation scope strategically, based on real capacity and long-term objectives.

Prepare systematically for Accreditation Panel scrutiny and clarification rounds.

Build internal capacity and institutional memory so accreditation survives staff and changes.

Project preparation comes next: accreditation creates the platform;

Thank You

